

Village of Lake Isabella  
1010 Clubhouse Drive  
Lake Isabella, MI, 48893

*Resolution 2010-12*

**2010 – 2011 BUDGET & GENERAL APPROPRIATION ACT**

- WHEREAS,** a proposed 2010-2011 Village Budget was presented to the Lake Isabella Village Council, at its June 15, 2010 meeting; and,
- WHEREAS,** the Finance Committee of the Village Council has reviewed the proposed budget, and has recommended approval of such to the Village Council; and,
- WHEREAS,** the 2010-2011 Village Budget includes the General Fund Operating Budget, Major Street Fund Operating Budget, Local Street Fund Operating Budget, Debt Service Schedule, Capital Improvement Plan, Fund Balance History the General Appropriations Act, and PASER Ratings; and,
- WHEREAS,** a copy of the budget and all supporting documents are attached; and,
- WHEREAS,** the Village Council held a public hearing at its June 15, 2010 meeting which the property tax millage rate proposed to be levied to support the proposed budget was a subject of the Public Hearing; and,

**NOW THEREFORE, BE IT RESOLVED,** that the Village of Lake Isabella Council, by an affirmative vote of its members, does hereby approve and adopt the fund totals for the 2010 - 2011 fiscal year budget as attached, and the millage rate proposed to support the budget of 1 mill, with the projected Headlee Rollback, and the general appropriations act for compliance with the Uniform Budgeting Act (Public Act 2 of 1968, as amended).

**BE IT FURTHER RESOLVED,** that the line item numbers for the 2009-2010 budget year is also amended to reflect the actual totals from the proposed 2010-2011 budget.

I, Jeffrey P. Grey, the duly qualified and acting Clerk of the Village of Lake Isabella, Isabella County, Michigan (the "Village") do hereby certify that the foregoing is a true and complete copy of a resolution adopted by the Village Council at a meeting held on June 15, 2010, the original of which is on file in the Village Office. Public notice of said meeting was given pursuant to and in compliance with Act No. 267 of the Public Acts of Michigan of 1976, as amended.

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Date

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Jeffrey P. Grey  
Lake Isabella Village Clerk

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Timothy R. Wolff  
Lake Isabella Village Manager



## **Fiscal Year 2010-2011**

General Appropriation Act

General Fund Budget

Major Streets Budget

Local Streets Budget

Debt Schedule

Capital Improvement Plan Narrative

Capital Improvement Plan Executive Summary

Capital Improvement Plan Project Summaries

2009 Village Streets PASER Scores Summary

Dave Torgerson  
Village President

Dan Pattison  
President Pro-Tempore

Charles Kiel  
Village Treasurer

Jeffrey P. Grey  
Village Clerk

Arnold Griffin  
Councilmember

Richard Lacca  
Councilmember

Elizabeth Miller  
Councilmember

Tim Wolff  
Village Manager

**PUBLIC HEARING NOTICE  
LAKE ISABELLA VILLAGE COUNCIL**

Notice is hereby given than a Public Hearing has been scheduled for Tuesday June 15, 2010, as part of a regular meeting of the Lake Isabella Village Council starting at 7:00 PM at the Village Hall, 1010 Clubhouse Drive - Lake Isabella, MI, 48893. The purpose of the hearing is to receive public comments and question regarding the adoption of the 2010-2011 budget and property tax levy to support the budget. A copy of the proposed budget is available for the public to inspect at the Village Hall.

**THE PROPERTY TAX MILLAGE RATE PROPOSED TO BE LEVIED TO SUPPORT THE PROPOSED BUDGET WILL BE A SUBJECT OF THIS HEARING.**

**For the 2010-2011 fiscal year, the proposed Millage rate is 1 Mill with the anticipated Headlee roll back.**

Public Comments, are welcome at the meeting, and may be submitted via writing in advance of the meeting.

Jeffrey P. Grey  
Lake Isabella Village Clerk

## Where your tax dollars end up...

Tax	Millage Rate	Annual Tax on \$50,000 Property with Primary Residence Exemption	Annual Tax on \$100,000 Property with Primary Residence Exemption
Chippewa Hills School District Operating*	18.000	\$0. <sup>00</sup>	\$0. <sup>00</sup>
Isabella County	6.470	\$323. <sup>50</sup>	\$647. <sup>00</sup>
State Education Tax	6.000	\$300. <sup>00</sup>	\$600. <sup>00</sup>
Mecosta/Osceola Special Education	3.340	\$167. <sup>00</sup>	\$334. <sup>00</sup>
Chippewa Hills School District Original Debt	1.700	\$85. <sup>00</sup>	\$170. <sup>00</sup>
Mecosta/Osceola Vocational	1.497	\$74. <sup>85</sup>	\$149. <sup>70</sup>
Chippewa Hills School District Debt Refinance	1.300	\$65. <sup>00</sup>	\$130. <sup>00</sup>
Broomfield/Sherman Fire/Rescue Services	1.000	\$50. <sup>00</sup>	\$100. <sup>00</sup>
Isabella County Transportation Commission	0.993	\$49. <sup>65</sup>	\$99. <sup>30</sup>
Sherman/Broomfield Townships Average Operating**	0.959	\$47. <sup>95</sup>	\$95. <sup>90</sup>
Isabella County Medical Facility	0.900	\$45. <sup>00</sup>	\$90. <sup>00</sup>
<i>Lake Isabella Operating</i>	<i>0.846</i>	<i>\$42.<sup>32</sup></i>	<i>\$84.<sup>63</sup></i>
Commission on Aging	0.650	\$32. <sup>50</sup>	\$65. <sup>00</sup>
Mecosta/Osceola ISD	0.249	\$12. <sup>47</sup>	\$24. <sup>94</sup>
<b>TOTAL TAXATION</b>	<b>43.904</b>	<b>\$1,295.<sup>24</sup></b>	<b>\$2,590.<sup>47</sup></b>

\* 0 Mills are levied if a property has a 100% Primary Residence Exemption

\*\* Average of Sherman Township (0.9752) and Broomfield Township (0.9426)



**Lake Isabella's portion of the total 43.904 Millage levy is represented by the shaded area of the dollar bill, which equals 1.9¢.**

**Village of Lake Isabella Taxation & Equalization Values**  
 (Provided by Isabella County Dept. of Equalization)

Year	Village SEV	Village Increase from Previous	Village Taxable Value	Taxable as % of SEV	Village Millage Rate	Village Tax Capture	Village Increase from Previous
2000	\$40,012,628		\$31,297,669	78%	0.978	\$30,609. <sup>12</sup>	
2001	\$49,849,706	<b>24.58%</b>	\$37,058,691	74%	0.9383	\$34,772. <sup>17</sup>	<b>13.60%</b>
2002	\$54,498,869	<b>9.33%</b>	\$41,394,743	76%	0.9226	\$38,190. <sup>79</sup>	<b>9.83%</b>
2003	\$59,578,300	<b>9.32%</b>	\$46,639,317	78%	0.9103	\$42,455. <sup>77</sup>	<b>11.17%</b>
2004	\$67,885,000	<b>13.94%</b>	\$51,817,546	76%	0.8874	\$45,982. <sup>89</sup>	<b>8.31%</b>
2005	\$77,879,800	<b>14.72%</b>	\$59,198,434	76%	0.8556	\$50,650. <sup>18</sup>	<b>10.15%</b>
2006	\$85,853,600	<b>10.24%</b>	\$65,727,122	77%	0.8484	\$55,762. <sup>89</sup>	<b>10.09%</b>
2007	\$89,988,800	<b>4.82%</b>	\$70,273,479	78%	0.8465	\$59,486. <sup>50</sup>	<b>6.68%</b>
2008	\$93,109,800	<b>3.47%</b>	\$73,644,854	79%	0.8463	\$62,325. <sup>64</sup>	<b>4.77%</b>
2009	\$92,342,937	<b>-0.83%</b>	\$76,284,885	83%	0.846	\$64,537. <sup>11</sup>	<b>3.55%</b>
2010	\$86,206,958	<b>-6.64%</b>	\$73,904,034	86%	0.846	\$62,522. <sup>81</sup>	<b>-3.12%</b>

Year	Village SEV in Sherman Twp.	Sherman Twp. SEV	Sherman Twp. % Village	Village SEV in Broomfield Twp.	Broomfield Twp. SEV	Broomfield Twp. % Village
2000	\$26,720,733	\$61,522,411	<b>43.43%</b>	\$13,291,895	\$39,071,796	<b>34.02%</b>
2001	\$32,195,086	\$71,741,584	<b>44.88%</b>	\$17,654,620	\$46,071,797	<b>38.32%</b>
2002	\$34,106,380	\$80,100,459	<b>42.58%</b>	\$20,392,479	\$51,917,683	<b>39.28%</b>
2003	\$36,084,600	\$85,474,550	<b>42.22%</b>	\$23,493,700	\$60,722,400	<b>38.69%</b>
2004	\$42,472,300	\$95,701,586	<b>44.38%</b>	\$25,412,700	\$67,053,400	<b>37.90%</b>
2005	\$48,167,700	\$107,434,700	<b>44.83%</b>	\$29,712,100	\$75,578,400	<b>39.31%</b>
2006	\$48,933,500	\$108,322,400	<b>45.17%</b>	\$36,920,100	\$87,544,500	<b>42.17%</b>
2007	\$50,124,500	\$110,685,400	<b>45.29%</b>	\$39,864,300	\$89,775,300	<b>44.40%</b>
2008	\$52,325,400	\$115,396,670	<b>45.34%</b>	\$40,784,400	\$92,002,100	<b>44.33%</b>
2009	\$53,688,000	\$120,958,300	<b>44.38%</b>	\$38,654,937	\$91,987,599	<b>42.02%</b>
2010	\$49,867,200	\$110,881,900	<b>44.97%</b>	\$36,339,758	\$87,869,475	<b>41.35%</b>

**Operating Millage Rates Comparable Table**  
*(Information taken from the State Treasury Website)*

<b>Isabella County</b>			
<b>Municipality</b>	<b>2000 Population</b>	<b>Taxable Value</b>	<b>Millage Rate</b>
<b>Lake Isabella</b>	<b>1,243</b>	<b>\$70,127,574</b>	<b>0.85</b>
Rosebush	379	\$8,222,405	3.00
Shepherd	1,536	\$29,856,768	13.00
Mt. Pleasant	25,763	\$408,137,446	17.64
Clare	3,173	\$82,542,422	20.23

<b>Mid-Michigan Region (Outside of Isabella County)</b>			
<b>Municipality</b>	<b>2000 Population</b>	<b>Taxable Value</b>	<b>Millage Rate</b>
Sanford	943	\$26,168,250	2.00
Mecosta	440	\$5,403,640	6.00
Farwell	855	\$20,153,205	9.09
Barryton	381	\$6,281,928	9.50
Edmore	1,244	\$21,857,080	12.52
Harrison	2,021	\$50,205,682	12.60
St. Louis	4,496	\$50,080,944	13.52
Ithaca	3,069	\$59,240,907	14.72
Lakeview	1,112	\$23,307,520	15.18
Breckenridge	1,339	\$20,085,000	17.61
Alma	9,275	\$152,147,100	18.63
Coleman	1,296	\$17,584,128	19.40

<b>Lowest Municipal Operating Rates in the State</b>			
<b>Municipality</b>	<b>2000 Population</b>	<b>Taxable Value</b>	<b>Millage Rate</b>
<b>Lake Isabella</b>	<b>1,243</b>	<b>\$70,127,574</b>	<b>0.85</b>
Shoreham	860	\$49,170,500	1.00
Lake Ann	276	\$11,289,228	1.02
Allen	225	\$3,747,375	1.94
Sanford	943	\$26,168,250	2.00
McBride	232	\$3,125,968	2.21

<b>Highest Municipal Operating Rates in the State</b>			
<b>Municipality</b>	<b>2000 Population</b>	<b>Taxable Value</b>	<b>Millage Rate</b>
Highland Park	16,746	\$179,064,978	34.67
Ypsilanti	22,237	\$414,097,414	33.02
Inkster	30,115	\$357,736,085	32.72
Ecorse	11,229	\$263,757,981	30.91
Detroit	949,231	\$9,468,579,225	30.70
Ironwood	6,293	\$74,729,375	30.12

## **FY 2010-2011 Budget Narrative**

As required by the Village charter in section 9.03 the annual budget requires narrative messages which outlines the budget, and discusses the overall financial condition of the Village.

As a local unit of government, the primary goal of the Village of Lake Isabella is to provide essential services in the most cost effective manner possible. The Village's budget and Capital Improvement Plan reflect this goal by taking a multiple year approach to fiscal planning. Over the past five years, the Village of Lake Isabella has adopted several financial policies which reflect this approach to budgeting. The Village has in place a "Fund Balance Policy" which establishes a minimum balance which must be maintained at the end of each fiscal year in the General Fund, Major Streets Fund, and Local Streets Fund. In addition to this policy, the Village also has policies which cover purchasing, credit cards, investing, and capital assets.

This sound approach to managing the public's funds has allowed the Village of Lake Isabella to remain largely free from the financial problems that other local units of government have faced in recent years.

The chart on page 7 shows Operating Millage levies for other local municipalities and other selected communities around the state. As you can see from the chart, the Village of Lake Isabella not only has the lowest levied millage in the region, but also the entire state. This is due to the cap placed in the Village's charter which limits the general operating tax to 1 Mill.

With all of the fiscal constraints placed on the Village of Lake Isabella, the service package provided is limited. Village residents receive the following services done in part or in whole through the Village government:

Fire/Rescue Service	Snow Plowing
Bi-weekly curbside recycling	Rental Housing Inspections
Home Rule Zoning	Animal Control
Code Enforcement	4 <sup>th</sup> of July Fireworks
Street Maintenance & Paving	Lake Isabella Municipal Airport
Road Shoulder Mowing	Village web-site and blog

Additional services and projects can be provided upon the approval of funding from the residents of the community, or if provided for via special assessment. Examples of this which are not included in the budget would be the construction of a decentralized wastewater system in southern Lake Isabella if so requested by the property owners in that area, and recreation paths which the Village has been seeking grant monies to fund.

The numbers used to comprise the revenue forecast for the Village are based on a prolonged economic downturn for the state. Research has shown that Michigan is presently in a major economic transition, and the decade long depression is not simply a reflection of normal market swings.

The state has failed to invest in an highly educated work force and has established a government structure which addresses long-term funding for state and local budgets. In terms of revenue sharing, the 2010 census should have a positive impact on the Village.

The Village is one of about 30 villages in the state which does not receive statutory revenue sharing funds. Receiving only constitutional revenue sharing dollars does free Lake Isabella from having funds cut or limited by the legislature. The funds received by the Village are solely depending on the actual collection of sales tax by the State of Michigan.

The 2010 Census should also have a positive impact on Act 51 revenue based solely on an increase in population. However, due to the numerous discussions on amending how transportation is funded, the long-term Village budget does not reflect the likely increase from the census.

Based on the current revenue structure of the Village and the State of Michigan, the long-term financial condition of the Village becomes questionable the further the budget is projected. With a 1 Mill tax cap placed in the Village Charter, the Village is crippled in terms of raising funds to ensure long term fiscal stability.

A serious look will need to occur in the next 3 years on amending the tax cap if the Village is to continue to provide a high quality of life. With the Village's high taxable value, a small increase does account for a significant increase in funds. The adjacent chart shows the difference that the same millage rate (without Headlee roll-back) generates for municipalities in Isabella County.

<b>Rate</b>	<b>Lake Isabella</b>	<b>Shepherd</b>	<b>Rosebush</b>	<b>Mt. Pleasant</b>
<b>1 Mill</b>	\$73,529	\$29,857	\$8,222	\$408,137
<b>3 Mills</b>	\$220,587	\$89,571	\$24,666	\$1,224,411
<b>5 Mills</b>	\$367,645	\$149,285	\$41,110	\$2,040,685
<b>7 Mills</b>	\$514,703	\$208,999	\$57,554	\$2,856,959
<b>Actual Rate</b>	<b>0.85</b>	<b>13.00</b>	<b>3.00</b>	<b>17.64</b>
<b>Actual Based on Levied</b>	<b>\$62,500</b>	<b>\$388,141</b>	<b>\$24,666</b>	<b>\$7,199,537</b>

The chart above clearly shows that to generate the same revenue as other local communities, the Village can raise a significant amount of revenue with a small rate. In terms of dollars, to raise the same funds as the Village of Shepherd presently does with their 13 Mill levy, the Lake Isabella would only need to levy 5.28 Mills.

# Village of Lake Isabella

1010 Clubhouse Drive  
Lake Isabella, MI 48893

2010-2011

GENERAL APPROPRIATION ACT... (Pages 8 – 18)

## Village of Lake Isabella General Fund Financial History

Fiscal Year Ending	Beg. Balance	State Rev. Sharing	Property Taxes	Total Rev.	State Rev as % of Total Rev.	Taxes as % of Total Rev.	Expenses	FY Over/Under
June-99	\$0	\$36,422	\$0	\$49,205	74.02%	0.00%	\$65,573	(\$16,368)
June-00	(\$16,368)	\$45,293	\$0	\$60,254	75.17%	0.00%	\$77,465	(\$17,211)
June-01	(\$33,579)	\$46,903	\$30,609	\$101,108	46.39%	30.27%	\$83,907	\$17,201
June-02	(\$16,378)	\$120,447	\$34,772	\$192,533	62.56%	18.06%	\$94,207	\$98,326
June-03	\$81,948	\$87,664	\$38,150	\$148,784	58.92%	25.64%	\$89,549	\$59,235
June-04	\$141,183	\$82,306	\$42,764	\$149,412	55.09%	28.62%	\$119,827	\$29,585
June-05	\$170,768	\$84,119	\$46,401	\$159,520	52.73%	29.09%	\$146,922	\$12,598
June-06	\$183,366	\$84,959	\$50,719	\$207,660	40.91%	24.42%	\$181,132	\$26,528
June-07	\$209,894	\$84,560	\$56,226	\$198,208	42.66%	28.37%	\$163,202	\$35,006
June-08	\$244,900	\$84,992	\$59,581	\$249,247	34.10%	23.90%	\$256,922	(\$7,675)
June-09	\$237,225	\$84,771	\$61,543	\$260,852	32.50%	23.60%	\$225,906	\$34,946
June-2010*	\$272,172	\$75,233	\$64,913	\$307,603	25.26%	21.79%	\$305,192	\$2,411
June-2011*	\$274,583	\$89,800	\$62,500	\$250,555	35.84%	24.94%	\$268,561	(\$18,006)
June-2012*	\$256,577	\$96,800	\$61,750	\$250,000	38.72%	24.70%	\$230,000	\$20,000
June-2013*	\$276,577	\$96,300	\$61,000	\$275,000	35.02%	22.18%	\$235,000	\$40,000
June-2014*	\$316,577	\$95,800	\$60,500	\$220,000	43.55%	27.50%	\$255,000	(\$35,000)
June-2015*	\$281,577	\$95,300	\$60,000	\$220,000	43.32%	27.27%	\$255,500	(\$35,500)
June-2016*	\$246,077	\$94,800	\$60,000	\$220,000	43.09%	27.27%	\$260,000	(\$40,000)

**Current Capital Improvement Plan**      Projected FY 2015-16 Ending Cash Balance:      **\$206,077**

## General Fund Revenue

### Projected Beginning Balance

**\$274,583**

Item	07-08 Actual	08-09 Actual	09-10 Actual*	10-11 Budget
Property Taxes	\$59,581	\$61,543	\$64,913	\$62,500
State Shared Revenue	\$84,733	\$84,771	\$78,000	\$89,800
Cable Franchise Fee	\$2,366	\$5,005	\$4,048	\$4,000
Permits	\$1,360	\$995	\$735	\$1,000
Rental Housing Applications	\$0	\$938	\$453	\$1,000
Civil Infraction Fines	\$784	\$431	\$135	\$500
Fireworks Donations	\$4,850	\$6,225	\$288	\$5,000
Interest - Checking	\$6,575	\$1,120	\$300	\$500
Interest - Investments	\$773	\$341	\$194	\$500
Fire/Rescue Special Assessment	\$28,685	\$30,333	\$31,047	\$30,000
MS/LS Salt Purchase	\$7,616	\$6,104	\$11,056	\$5,000
Major Street Storage/Barn Fees	\$2,352	\$2,352	\$6,774	\$6,774
Local Street Storage/Barn Fees	\$6,048	\$6,048	\$10,806	\$10,806
MSSA Admin Fee	\$2,837	\$4,000	\$10,000	\$10,000
Queens Way Admin Fee	\$5,462	\$1,000	\$1,500	\$1,000
Castle/Putter Admin Fee	\$15,916	\$700	\$2,000	\$1,250
LSSAPP Admin Fee	\$3,000	\$6,000	\$6,000	\$7,500
Major Street Admin Fee	\$6,165	\$5,464	\$4,062	\$5,000
Local Street Admin Fee	\$3,320	\$2,948	\$2,171	\$2,500
Sewer Fund Admin Fee	\$2,500	\$2,500	\$2,500	\$2,500
Miscellaneous	\$4,325	\$32,034	\$70,620	\$3,425
<b>TOTAL</b>	<b>\$ 249,248</b>	<b>\$260,852</b>	<b>\$307,602</b>	<b>\$250,555</b>

\* Actual total reflects the close of the May accounting period.

\*\* These items are year-end transfers which on the last accounting period of the fiscal year.

## General Fund Expenses

<b>Village Council</b>	<b>07-08 Actual</b>	<b>08-09 Actual</b>	<b>09-10 Actual*</b>	<b>10-11 Budget</b>
Salaries	\$1,210	\$1,060	\$1,120	\$1,250
Training	\$230	\$1,172	\$0	\$1,000
Travel Expenses	\$222	\$251	\$0	\$750
Printing & Publishing	\$652	\$315	\$1,024	\$750
Other Expenses	\$89	\$98	\$18	\$200
<b>Department Total</b>	<b>\$2,403</b>	<b>\$2,896</b>	<b>\$2,162</b>	<b>\$3,950</b>

<b>Administration</b>	<b>07-08 Actual</b>	<b>08-09 Actual</b>	<b>09-10 Actual*</b>	<b>10-11 Budget</b>
Salaries	\$35,418	\$31,154	\$34,437	\$37,500
Social Security	\$3,130	\$2,376	\$2,634	\$2,820
125 Plan	\$720	\$6	(\$20)	\$0
Workers Comp.	\$760	\$609	\$548	\$750
Health Insurance	\$7,295	\$8,272	\$9,896	\$12,500
AFLAC	\$1,059	\$1,374	\$1,393	\$1,500
Retirement Fund	\$375	\$180	\$280	\$0
Retirement Fund - Match	\$375	\$180	\$280	\$0
Supplies	\$5,798	\$4,266	\$3,411	\$3,500
Uniforms	\$124	\$373	\$126	\$450
Postage	\$1,930	\$3,020	\$2,205	\$2,000
Postage - Newsletter	\$833	\$756	\$750	\$1,500
Contracted Services & Copier Contract	\$856	\$588	\$267	\$300
Fireworks	-\$120	\$5,954	\$9,839	\$6,000
Membership & Dues	\$2,063	\$3,191	\$1,155	\$1,500
L & P Insurance	\$1,976	\$2,608	\$2,646	\$3,000
Legal	\$6,774	\$10,164	\$7,913	\$14,000
Audit	\$5,304	\$5,006	\$6,960	\$6,000
Telephone	\$2,894	\$2,699	\$2,438	\$2,500
Transportation & Mileage	\$5,686	\$4,515	\$6,298	\$7,500
Travel Expenses	\$327	\$1,107	\$470	\$1,000
Training	\$2,105	\$1,127	\$440	\$1,250
Printing & Publishing	\$531	\$1,393	\$1,018	\$1,500
Newsletter & Website	\$1,296	\$224	\$55	\$2,000
Capital Outlay	\$7,169	\$34	\$0	\$0
Office Furniture	\$0	\$138	\$426	\$250
Miscellaneous & Other	\$27,026	\$	\$396	\$500
<b>Department Total</b>	<b>\$121,704</b>	<b>\$94,997</b>	<b>\$96,261</b>	<b>\$109,820</b>

*General Fund Expenses continued on following page...*

<b>Village Clerk</b>	<b>07-08 Actual</b>	<b>08-09 Actual</b>	<b>09-10 Actual*</b>	<b>10-11 Budget</b>
Salaries	\$7,156	\$11,392	\$11,700	\$14,000
Fundbalance Software Support	\$0	\$0	\$938	\$1,000
Social Security	\$864	\$756	\$895	\$1,050
Printing & Publishing	\$0	\$17	\$12	\$50
Membership & Dues	\$38	\$0	\$0	\$0
<b>Department Total</b>	<b>\$8,058</b>	<b>\$12,165</b>	<b>\$13,545</b>	<b>\$16,100</b>

<b>Village Treasurer</b>	<b>07-08 Actual</b>	<b>08-09 Actual</b>	<b>09-10 Actual*</b>	<b>10-11 Budget</b>
Salaries	\$8,586	\$13,290	\$11,775	\$14,000
Social Security	\$800	\$900	\$900	\$1,050
Postage	\$250	\$1,155	\$935	\$1,250
Pontem Software Support	\$0	\$1,769	\$1,229	\$1,500
Printing & Publishing	\$2,240	\$0	\$250	\$500
<b>Department Total</b>	<b>\$11,876</b>	<b>\$17,114</b>	<b>\$15,089</b>	<b>\$18,300</b>

<b>Elections</b>	<b>07-08 Actual</b>	<b>08-09 Actual</b>	<b>09-10 Actual*</b>	<b>10-11 Budget</b>
Supplies	\$191	\$0	\$171	\$0
Contracted Services/Salaries	\$792	\$0	\$789	\$0
Transportation & Mileage	\$0	\$0	\$0	\$0
Printing & Publishing	\$443	\$61	\$162	\$75
Ballots	\$580	\$0	\$428	\$0
<b>Department Total</b>	<b>\$2,006</b>	<b>\$61</b>	<b>\$1,550</b>	<b>\$75</b>

<b>Building &amp; Grounds</b>	<b>07-08 Actual</b>	<b>08-09 Actual</b>	<b>09-10 Actual*</b>	<b>10-11 Budget</b>
Supplies	\$2,454	\$239	\$1,716	\$1,250
Contracted Services	\$1,401	\$2,982	\$1,704	\$1,750
Taxes & Fees	\$3,094	\$5,393	\$5,146	\$5,100
Utilities	\$2,059	\$1,397	\$1,195	\$1,300
Geothermal Heating/Cooling	\$93	\$671	\$581	\$650
Equipment Repairs	\$0	\$187	\$62	\$150
Office Furniture	\$6,821	\$0	\$175	\$0
Capital Outlay	\$150,335	\$0	\$76,999	\$2,500
Bond Payments (Office & Salt Barn)	\$13,353	\$13,022	\$14,685	\$23,181
Miscellaneous	\$470	\$125	\$0	\$100
<b>Department Total</b>	<b>\$180,080</b>	<b>\$24,016</b>	<b>\$102,263</b>	<b>\$35,981</b>

*General Fund Expenses continued on following page...*

<b>Zoning Admin &amp; Code Enforcement</b>	<b>07-08 Actual</b>	<b>08-09 Actual</b>	<b>09-10 Actual*</b>	<b>10-11 Budget</b>
Salaries	\$21,909	\$23,806	\$24,190	\$27,500
Social Security	\$1,769	\$1,927	\$1,851	\$2,060
Supplies	\$351	\$192	\$36	\$250
Uniforms	\$0	\$0	\$0	\$100
Comcate - Software Support	\$0	\$1,813	\$1,378	\$1,500
Legal	\$100	\$734	\$1,976	\$2,000
Membership & Dues	\$89	\$0	\$0	\$0
Transportation & Mileage	\$796	\$1,377	\$649	\$1,500
Miscellaneous	\$3,236	\$750	\$60	\$100
<b>Department Total</b>	<b>\$28,250</b>	<b>\$30,599</b>	<b>\$30,683</b>	<b>\$35,010</b>

<b>Lake Isabella Municipal Airport</b>	<b>07-08 Actual</b>	<b>08-09 Actual</b>	<b>09-10 Actual*</b>	<b>10-11 Budget</b>
Supplies	\$500	\$0	\$0	\$500
Contracted Services/Salaries	\$150	\$150	\$0	\$6,000
Membership & Dues	\$25	\$25	\$25	\$25
L & P Insurance	\$1,890	\$1,890	\$2,216	\$2,250
Utilities	\$244	\$279	\$194	\$250
<b>Department Total</b>	<b>\$2,809</b>	<b>\$2,344</b>	<b>\$2,345</b>	<b>\$9,025</b>

<b>Planning Commission</b>	<b>07-08 Actual</b>	<b>08-09 Actual</b>	<b>09-10 Actual*</b>	<b>10-11 Budget</b>
Supplies	\$72	\$29	\$202	\$300
P.Z. News Subscription	\$340	\$430	\$340	\$400
Training	\$0	\$110	\$405	\$500
Printing & Publishing	\$731	\$1,039	\$393	\$1,500
<b>Department Total</b>	<b>\$1,143</b>	<b>\$1,608</b>	<b>\$1,340</b>	<b>\$2,700</b>

<b>Single Expense Departments</b>	<b>07-08 Actual</b>	<b>08-09 Actual</b>	<b>09-10 Actual*</b>	<b>10-11 Budget</b>
ZBA - Printing & Publishing	\$673	\$658	\$447	\$600
Public Safety - Fire Contract	\$28,688	\$30,666	\$28,245	\$30,000
Public Works - Salt	\$7,616	\$6,104	\$11,056	\$6,000
Street Lighting	\$1,009	\$840	\$815	\$1,000
<b>Collective Total</b>	<b>\$37,986</b>	<b>\$38,268</b>	<b>\$40,563</b>	<b>\$37,600</b>

<b>Total General Fund Expenses</b>	<b>\$396,315</b>	<b>\$224,068</b>	<b>\$305,801</b>	<b>\$268,561</b>
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**PROJECTED GENERAL FUND ENDING BALANCE: June 30, 2011: \$256,577**  
**Fiscal Year 2010 - 2011 Over/Under (\$18,006)**

*\* Actual total reflects the close of the April accounting period.*

## Village of Lake Isabella Major Streets Financial History

Fiscal Year Ending	Major Street Beg. Balance	Act 51 Revenue	Total Revenue	Act 51 as % of Total Rev.	Winter Expenses	Total Expenses	MSSA-MDOT Bonds	FY Over/Under
June-99	\$0	\$15,828	\$17,472	90.6%	\$3,997	\$15,402	\$0	\$2,070
June-00	\$2,070	\$75,098	\$75,098	100.0%	\$3,113	\$64,433	\$0	\$10,665
June-01	\$12,735	\$85,448	\$86,926	98.3%	\$12,304	\$58,848	\$0	\$28,078
June-02	\$40,813	\$98,882	\$100,918	98.0%	\$11,515	\$96,750	\$0	\$4,168
June-03	\$44,981	\$105,095	\$105,508	99.6%	\$16,706	\$44,538	\$0	\$60,970
June-04	\$105,951	\$110,882	\$118,520	93.6%	\$12,147	\$102,989	\$0	\$15,531
June-05	\$121,482	\$109,280	\$109,446	99.8%	\$9,295	\$119,003	\$2,980	-\$9,557
June-06	\$111,925	\$105,500	\$118,047	89.4%	\$18,738	\$99,219	\$26,880	\$18,828
June-07	\$130,753	\$105,323	\$119,644	88.0%	\$19,859	\$134,157	\$26,330	-\$14,513
June-08	\$116,240	\$112,095	\$123,714	90.6%	\$38,353	\$136,153	\$25,170	-\$12,439
June-09	\$120,129	\$99,255	\$192,704	51.5%	\$37,586	\$121,974	\$24,560	\$70,730
June-2010*	\$190,859	\$98,000	\$112,955	86.8%	\$23,655	\$78,279	\$28,450	\$34,676
June-2011*	\$225,535	\$96,000	\$103,750	92.5%	\$36,750	\$140,905	\$27,625	(\$37,155)
June-2012*	\$213,380	\$95,000	\$102,000	93.1%	\$36,750	\$117,500	\$26,775	(\$15,500)
June-2013*	\$172,880	\$94,000	\$101,000	93.1%	\$36,750	\$119,250	\$25,900	(\$18,250)
June-2014*	\$152,630	\$93,000	\$100,000	93.0%	\$36,750	\$96,050	\$0	\$3,950
June-2015*	\$158,580	\$92,000	\$99,000	92.9%	\$36,750	\$97,875	\$0	\$1,125
June-2016*	\$159,705	\$90,000	\$97,000	92.8%	\$36,750	\$99,350	\$0	(\$2,350)

**Current Capital Improvement Plan**      Projected FY 2015-16 Ending Cash Balance:      **\$157,355**

## Major Street Fund Budget

Projected Beginning Balance:

**\$225,535**

Projected Revenue	07-08 Actual	08-09 Actual	09-10 Actual*	10-11 Budget
Metro Act PA 48	\$7,507	\$7,549	\$7,000	\$7,000
Act 51	\$103,255	\$99,255	\$98,000	\$96,000
Interest in Checking	\$1,889	\$210	\$83	\$250
Investment Interest	\$2,223	\$1,132	\$148	\$500
Transfer In	\$0	\$84,558	\$7,724	\$0
<b>TOTAL</b>	<b>\$114,874</b>	<b>\$192,704</b>	<b>\$112,955</b>	<b>\$103,750</b>

### Projected Expenses

Preservation of Streets	07-08 Actual	08-09 Actual	09-10 Actual*	10-11 Budget
Salaries	\$5,232	\$5,582	\$6,250	\$9,750
Social Security	\$506	\$506	\$550	\$735
Workers Compensation	\$306	\$72	\$77	\$150
Supplies	\$1,881	\$1,587	\$293	\$500
Gravel	\$428	\$498	\$0	\$0
Cold Patch	\$0	\$26	\$10	\$50
Signs	\$0	\$212	\$114	\$2,000
Contracted Services	\$5,644	\$20,602	\$1,188	\$35,000
Brining	\$0	\$468	\$0	\$0
Transportation & Mileage	\$87	\$63	\$221	\$1,250
MS Storage Fee	\$6,165	\$2,352	\$3,024	\$3,024
Miscellaneous	\$5,218	\$5,656	\$110	\$200
Capital Outlay & Payments	\$0	\$8,545	\$10,054	\$3,771
<b>Department Total</b>	<b>\$25,467</b>	<b>\$46,172</b>	<b>\$21,891</b>	<b>\$56,430</b>

Traffic Services	07-08 Actual	08-09 Actual	09-10 Actual*	10-11 Budget
Supplies	\$220	\$1,547	\$750	\$1,000
Signs	\$2,052	\$1,948	\$1,680	\$1,750
Contracted Services	\$14,884	\$570	\$522	\$2,500
Mowing	\$800	\$0	\$0	\$0
Miscellaneous	\$0	\$15	\$0	\$100
Capital Outlay	\$0	\$0	\$0	\$0
<b>Department Total</b>	<b>\$17,956</b>	<b>\$4,080</b>	<b>\$2,952</b>	<b>\$5,350</b>

*Major Street Fund expenses continued on the following page...*

<b>Winter Maintenance</b>	<b>07-08 Actual</b>	<b>08-09 Actual</b>	<b>09-10 Actual*</b>	<b>10-11 Budget</b>
Supplies	\$0	\$322	\$58	\$250
Salt	\$3,848	\$3,052	\$5,528	\$2,500
Sand	\$342	\$391	\$221	\$250
Contracted Services	\$34,163	\$36,873	\$14,098	\$30,000
Salt Barn Rental Fee	\$0	\$0	\$3,750	\$3,750
<b>Department Total</b>	<b>\$38,353</b>	<b>\$40,638</b>	<b>\$23,655</b>	<b>\$36,750</b>
<b>Administration</b>	<b>07-08 Actual</b>	<b>08-09 Actual</b>	<b>09-10 Actual*</b>	<b>10-11 Budget</b>
L & P Insurance	\$1,080	\$584	\$706	\$1,250
Audit	\$1,000	\$1,250	\$625	\$1,000
Transfer to Local Streets	\$0	\$0	\$0	\$17,500
MDOT Bond Payment	\$24,870	\$29,250	\$28,450	\$27,625
<b>Department Total</b>	<b>\$26,950</b>	<b>\$31,084</b>	<b>\$29,781</b>	<b>\$42,375</b>
<b>Total Major Street Expenses</b>	<b>\$108,726</b>	<b>\$121,974</b>	<b>\$78,279</b>	<b>\$140,905</b>

PROJECTED MAJOR STREET FUND ENDING BALANCE: June 30, 2011: **\$188,380**

## Village of Lake Isabella Local Streets Financial History

<b>Fiscal Year Ending</b>	<b>Major Street Beg. Balance</b>	<b>Act 51 Revenue</b>	<b>Total Revenue</b>	<b>Winter Expenses</b>	<b>Total Expenses</b>	<b>FY Over/Under</b>
June-99	\$0	\$42,557	\$42,659	\$7,038	\$33,436	\$9,223
June-00	\$9,223	\$49,043	\$49,043	\$3,080	\$40,341	\$8,702
June-01	\$17,925	\$48,436	\$50,253	\$11,076	\$48,075	\$2,178
June-02	\$20,103	\$54,204	\$55,928	\$10,170	\$50,917	\$5,011
June-03	\$25,114	\$55,919	\$56,116	\$6,378	\$27,617	\$28,499
June-04	\$53,613	\$60,697	\$60,822	\$11,556	\$54,368	\$6,454
June-05	\$60,067	\$59,550	\$59,630	\$14,332	\$56,350	\$3,280
June-06	\$63,347	\$57,273	\$60,040	\$23,675	\$59,649	\$391
June-07	\$63,738	\$56,644	\$60,583	\$14,329	\$60,086	\$497
June-08	\$64,235	\$55,622	\$97,744	\$38,370	\$85,054	\$12,690
June-09	\$76,605	\$53,564	\$62,830	\$38,370	\$69,416	(\$6,586)
<i>June-2010*</i>	\$70,019	\$52,500	\$70,621	\$22,635	\$71,268	(\$647)
<i>June-2011*</i>	\$69,372	\$51,000	\$68,700	\$36,750	\$76,207	(\$7,507)
<i>June-2012*</i>	\$61,865	\$50,000	\$69,000	\$36,750	\$75,000	(\$6,000)
<i>June-2013*</i>	\$55,685	\$49,500	\$69,000	\$36,750	\$75,000	(\$6,000)
<i>June - 2014*</i>	\$49,685	\$49,000	\$72,000	\$36,750	\$75,000	(\$3,000)
<i>June-2015*</i>	\$46,685	\$48,000	\$72,000	\$36,750	\$75,000	(\$3,000)
<i>June-2016*</i>	\$43,685	\$47,000	\$72,000	\$36,750	\$75,000	(\$3,000)

**Current Capital Improvement Plan**

Projected FY 2015-16 Ending Cash Balance: **\$ 40,685**

## Local Street Fund Budget

Projected Beginning Balance

**\$69,372**

Projected Revenue	07-08 Actual	08-09 Actual	09-10 Actual*	10-11 Budget
Act 51	\$55,622	\$53,564	\$52,500	\$51,000
Interest in Checking	\$1,124	\$234	\$50	\$100
Investment Interest	\$973	\$487	\$48	\$100
Transfer In	\$0	\$8,545	\$18,023	\$17,500
<b>TOTAL</b>	<b>\$57,719</b>	<b>\$62,830</b>	<b>\$70,621</b>	<b>\$68,700</b>

Projected Expenses

Preservation of Streets	07-08 Actual	08-09 Actual	09-10 Actual*	10-11 Budget
Salaries	\$5,639	\$5,582	\$6,250	\$9,750
Social Security	\$506	\$506	\$550	\$735
Workers Compensation	\$306	\$72	\$77	\$150
Supplies	\$1,440	\$779	\$481	\$500
Gravel	\$0	\$80	\$94	\$100
Cold Patch	\$88	\$0	\$0	\$100
Contracted Services	\$7,514	\$3,725	\$7,880	\$4,800
Brining	\$80	\$468	\$600	\$1,800
Transportation & Mileage	\$72	\$58	\$221	\$1,500
LS Storage Fee	\$3,320	\$6,048	\$7,056	\$7,056
Miscellaneous	\$5,218	\$0	\$110	\$250
Capital Outlay & Payments	\$0	\$8,545	\$20,353	\$7,536
<b>Department Total</b>	<b>\$24,183</b>	<b>\$25,863</b>	<b>\$43,672</b>	<b>\$34,277</b>
Traffic Services	07-08 Actual	08-09 Actual	09-10 Actual*	10-11 Budget
Supplies	\$145	\$1,223	\$2,156	\$2,250
Signs	\$708	\$1,270	\$1,131	\$1,000
Contracted Services	\$3,660	\$1,106	\$0	\$0
Mowing	\$1,440	\$0	\$0	\$0
Miscellaneous	\$400	\$0	\$0	\$0
<b>Department Total</b>	<b>\$6,353</b>	<b>\$3,599</b>	<b>\$3,287</b>	<b>\$3,250</b>
Winter Maintenance	07-08 Actual	08-09 Actual	09-10 Actual*	10-11 Budget
Supplies	\$90	\$322	\$58	\$250
Salt	\$3,768	\$3,052	\$5,528	\$2,500
Sand	\$342	\$391	\$221	\$250
Contracted Services	\$34,163	\$31,653	\$13,078	\$30,000
Salt Barn Rental Fee	\$0	\$0	\$3,750	\$3,750
<b>Department Total</b>	<b>\$38,363</b>	<b>\$38,370</b>	<b>\$22,635</b>	<b>\$36,750</b>

*Local Street Fund expenses continued on the following page...*

<b>Administration</b>	<b>07-08 Actual</b>	<b>08-09 Actual</b>	<b>09-10 Actual*</b>	<b>10-11 Budget</b>
L & P Insurance	420	\$584	\$500	\$750
Audit & Legal	\$1,000	\$1,000	\$1,174	\$1,000
<b>Department Total</b>	<b>\$1,420</b>	<b>\$1,584</b>	<b>\$1,674</b>	<b>\$1,750</b>
<b>Total Major Street Expenses</b>	<b>\$70,319</b>	<b>\$69,416</b>	<b>\$71,268</b>	<b>\$76,027</b>

PROJECTED LOCAL STREET FUND ENDING BALANCE: June 30, 2010: **\$62,045**  
 Fiscal Year 2010 - 2011 Over/Under **(\$7,327)**

Village of Lake Isabella  
 2009-2010 Fiscal Year  
 Debt Service Schedule

**GENERAL OBLIGATION – NON SPECIAL ASSESSMENT DEBT**

Village Hall: 2007 – 2036		
Beginning Debt Fund Balance	\$0. <sup>00</sup>	
Payment October 1, 2010	\$6,510. <sup>75</sup>	
Payment April 1, 2011	\$6,510. <sup>75</sup>	
Ending Debt Fund Balance	\$0. <sup>00</sup>	
Remaining Principal:	\$275,000. <sup>00</sup>	
Remaining Interest:	\$233,263. <sup>25</sup>	
<b>Total Remaining Debt:</b>	<b>\$508,263.<sup>25</sup></b>	

Major Street Special Assessment Fund MDOT Bonds: 2003 – 2013		
Beginning Debt Fund Balance	\$0. <sup>00</sup>	
Projected FY Revenue	\$28,450. <sup>00</sup>	Major Street Fund Transfer
Payment December 1, 2010	\$1,312. <sup>50</sup>	
Payment June 1, 2011	\$26,312. <sup>50</sup>	
Ending Debt Fund Balance	\$0. <sup>00</sup>	
Remaining Principal:	\$75,000. <sup>00</sup>	
Remaining Interest:	\$6,125. <sup>00</sup>	
<b>Total Remaining Debt:</b>	<b>\$81,125.<sup>00</sup></b>	

Ford F-250		
Beginning Debt Fund Balance	\$28,482. <sup>62</sup>	
Payment January 22, 2011	\$7,531. <sup>00</sup>	
Ending Debt Fund Balance	\$20,951. <sup>62</sup>	
Remaining Principal:	\$19,310. <sup>25</sup>	
Remaining Interest:	\$1,641. <sup>37</sup>	
<b>Total Remaining Debt:</b>	<b>\$20,951.<sup>62</sup></b>	

Village of Lake Isabella  
**2009-2010 Fiscal Year**  
**Debt Service Schedule**

**GENERAL OBLIGATION – SPECIAL ASSESSMENT DEBT**

Local Street Special Assessment Fund: 2009 – 2016		
Beginning Fund Balance		\$407,142. <sup>50</sup>
Projected FY Revenue		\$175,000. <sup>00</sup>
Payment October 1, 2010		\$190,447. <sup>50</sup>
Payment April 1, 2011		\$21,858. <sup>75</sup>
Ending Fund Balance		\$362,336. <sup>25</sup>

Major Street Special Assessment Fund: 2003 – 2012		
Beginning Fund Balance		\$181,585. <sup>00</sup>
Projected FY Revenue		\$50,000. <sup>00</sup>
Payment October 1, 2010		\$57,805. <sup>00</sup>
Payment April 1, 2011		\$1,897. <sup>50</sup>
Project Maintenance		\$40,000. <sup>00</sup>
Ending Fund Balance		\$121,882. <sup>50</sup>

Fairway Drive Special Assessment Fund: 2004 – 2012		
Beginning Fund Balance		\$16,383. <sup>50</sup>
Projected FY Revenue		\$14,750. <sup>00</sup>
Payment October 1, 2010		\$15,787. <sup>50</sup>
Payment April 1, 2011		\$551. <sup>25</sup>
Ending Fund Balance		\$14,824. <sup>75</sup>

Queens Way Special Assessment Fund: 2004 – 2013		
Beginning Fund Balance		\$55,540. <sup>50</sup>
Projected FY Revenue		\$8,000. <sup>00</sup>
Payment October 1, 2010		\$15,990. <sup>00</sup>
Payment April 1, 2011		\$720. <sup>00</sup>
Ending Fund Balance		\$45,830. <sup>50</sup>

Castle Drive/Sevilla/Putter Drive Special Assessment Fund: 2005 – 2014		
Beginning Fund Balance		\$51,266. <sup>50</sup>
Projected FY Revenue		\$14,400. <sup>00</sup>
Payment October 1, 2010		\$22,215. <sup>00</sup>
Payment April 1, 2011		\$1,785. <sup>00</sup>
Ending Fund Balance		\$40,416. <sup>50</sup>

Village of Lake Isabella  
CAPITAL IMPROVEMENT PLAN  
2009-2010 THRU 2014-2015

**Background**

Article IX, of the Village of Lake Isabella Charter establishes the requirements that a Capital Budget be prepared annually. On or before the first regular meeting of May of each year, the Village Manager submits the proposed Capital Budget for the five (5) years to the Village Council for their review and adoption on or before the fifteenth day of June.

Capital budgeting has two (2) elements. The first is a Capital Improvements Plan and the second is an annual Capital Budget. The Capital Improvement Plan is a five (5) year schedule of all proposed major capital improvement projects including project priorities, costs estimates, methods of financing, and annual estimated operating and maintenance costs for the proposed projects. Each year the Capital Improvement Plan is revised for another fiscal year.

The annual Capital Budget update is primarily for the purpose of adjusting the multi-year program of improvements to changing circumstances. At the end of each fiscal year, the projects completed during that year are removed from the program and an additional year's projects are added. A new year's project list is added so that the Capital Improvement Plan will be an effective and continuous process for project planning and implementation.

The annual Capital Budget is the detailed list of those capital expenditures expected to be incurred in the next fiscal year. It covers all capital expenditures for the first year of the six (6) year Capital Improvement Plan. The annual Capital Budget, used to implement the six (6) year capital plan, shows project priorities, cost estimates, financing methods, and estimated annual operating and maintenance costs. The information presented in the Capital Budget is incorporated to the extent possible based on projected revenues and expenditures priorities into the annual Operating Budget.

**Benefits**

An effective and ongoing Capital Improvement Plan is beneficial to elected officials, staff, and the general public. Among the benefits that can be received from an adopted and well-maintained Capital Improvement Plan and annual Capital Budget are:

1. Coordination of the community's physical planning with its fiscal planning capabilities;
2. Ensuring that public improvements are undertaken in the most desirable order of priority;
3. Assisting in stabilization of tax rate over a period of years;
4. Producing savings in total project costs by promoting a "pay as you go" policy of capital financing thereby reducing additional interest and other extra charges;
5. Providing adequate time for planning and engineering of proposed projects;

6. Ensuring the minimum benefit of the monies expended for public improvements; and
7. Permitting municipal construction activities to be coordinated with those of other public agencies within the community.

These benefits are important to the Village of Lake Isabella community. Capital improvement planning and capital budgeting allow officials and citizens to set priorities for capital expenditures and accrue maximum physical benefit for a minimum capital expenditure through an orderly process of project development, scheduling and implementation.

To further enhance the capital budgeting process, in May, 2009 the Village of Lake Isabella formally adopted an “Asset Management Plan” for the streets of the community. This plan spells out goals for maintaining the street network to the highest possible degree, and focuses on keeping “good” roads in satisfactory shape. This allows the Village to focus its limited funds in the best possible manner by doing preventative maintenance which extends the life of the asset. By embracing this management practice, it is the goal of the Village to avoid a “worst first” approach to street maintenance. It is a long-term view of asset management, which should prove to be a benefit to the residents of community for years to come.

### **Proposed Project Review Criteria**

A wide range and variety of capital improvements could be included in the Capital Improvement Plan. Listed below are several criteria to aid in the review of potential projects:

1. Required to fill any federal or state judicial administrative requirements.
2. Relationship to source and availability of funds.
3. Impact on annual operating and maintenance costs.
4. Relationship to overall fiscal policy and capabilities.
5. Project’s readiness for implementation.
6. Relationship to overall community needs.
7. Relationship to other projects.
8. Distribution of projects throughout the Village.
9. Relationship to other community plans.

Most importantly the proposed list of capital projects has to reflect the overall goals and vision of the Village’s Master Plan. At the time of adoption for the 2005-2006 Budget the Planning Commission is still in the process of updating the Village’s Master Plan. The proposed capital project list is a reflection of the initial discussion over the Master Plan and the results from the completed Master Plan survey.

After the priority is determined, it is necessary for the Department and Division Heads and others preparing and reviewing the priorities among the individual projects to remember that not all proposed projects are competing for the same moneys. Different types of projects may be funded from different revenue sources.

**Source of Funding**

The following codes are used throughout the document to indicate the source of funding for the proposed projects:

AF – Airport User Fee

AG – Airport Grant Balance

DO – Donations

FG – Federal Grant

GF – General Fund

GO – General Obligation Bonds

LG – Local Grant (2%, People Fund)

LS – Local Street Fund

MS – Major Street Fund

PD – Private Developer

RB – Revenue Bond

SA – Special Assessment

SG – State Grant

SF – Sewer Fund

SL – State Loan

SM – Special Millage

TIF – Tax Increment Finance

UTB – Unlimited Tax Bonds

**6 YEAR CAPITAL IMPROVEMENT PLAN – EXECUTIVE SUMMARY**

2010-2011 Fiscal Year		
Project	Cost	Funding Source
Airport Crack Sealing	\$6,000	GF & SG
Code Enforcement Vehicle	\$26,000	GF
Clubhouse & Bundy Slurry Seal	\$35,000	MS - MSSA
Welcome Sign & Airport Sign	\$5,000	GF
Network Server & Computer	\$3,500	GF
Alternative Energy Add-on	\$2,500	GF
Birdie/Clubhouse Rehab	\$30,000	MS - MSSA
El Camino Walking Path	\$275,000	LG – SG – MS
Baseline Road Paving	\$150,000	SG – LG – LS – GF

2011-2012 Fiscal Year		
Project	Cost	Funding Source
Crack Sealing	\$20,000	MS & LS
Welcome Signs Upgrade	\$4,000	MS & GF
Road Painting	\$6,000	MS

2012-2013 Fiscal Year		
Project	Cost	Funding Source
Birdie/Clubhouse Rehab	\$15,000	MS

2013-2014 Fiscal Year		
Project	Cost	Funding Source
Road Painting	\$6,000	MS
Crack Sealing	\$20,000	MS - LS

2014-2015 Fiscal Year		
Project	Cost	Funding Source
<i>None Planned</i>		

2015-2016 Fiscal Year		
Project	Cost	Funding Source
Essex Drive Reconstruction	\$75,000	LS & SA
Crown Point Reconstruction	\$125,000	LS & SA
Bishop & Seabury Paving	\$125,000	LS & SA
El Camino Grande, Bundy Drive, Clubhouse Drive, Birdie Drive - Reconstruction	\$300,000	SA

This page aims to provide a snapshot view of projected capital projects over the next 6 years as required by the Michigan Planning Enabling Act. Future projects may be adjusted in upcoming budget years based on need and funding availability.

Village of Lake Isabella Capital Improvement Program  
 2010-2011 Budget Year  
 Individual Project Descriptions

<b>Project Title</b>	Airport Crack Sealing		
<b>Department/Fund</b>	General Fund	<b>Funding Source</b>	General Fund & State Grant

<b>FY Year</b>	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
<b>Est. Cost</b>	\$6,000	-	-	-	-	-

**Project Description**

This project will crack seal the Lake Isabella Cal Brewer Memorial Airport runway. The runway was originally paved around 2000, and needs routine maintenance to ensure that the asphalt does not deteriorate.

<b>Project Title</b>	Code Enforcement Vehicle		
<b>Department/Fund</b>	General Fund	<b>Funding Source</b>	General Fund

<b>FY Year</b>	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
<b>Est. Cost</b>	\$26,000	-	-	-	-	-

**Project Description**

This project has the Village purchasing a new vehicle on a multi-year purchase plan for Code Enforcement, and to assist in the creation of a neighborhood program.

Village of Lake Isabella Capital Improvement Program  
 2010-2011 Budget Year  
 Individual Project Descriptions

<b>Project Title</b>	Clubhouse & Bundy Slurry Seal		
<b>Department/Fund</b>	Major Streets	<b>Funding Source</b>	MS & MSSA

<b>FY Year</b>	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
<b>Est. Cost</b>	\$35,000	-	-	-	-	-

**Project Description**

This project will crack seal portions of Clubhouse Drive and Bundy Drive and also overlay the areas with a type II slurry seal.

<b>Project Title</b>	Welcome Signs		
<b>Department/Fund</b>	General Fund	<b>Funding Source</b>	General Fund

<b>FY Year</b>	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
<b>Est. Cost</b>	\$5,000	\$4,000	-	-	-	-

**Project Description**

This project will install a new welcome sign at Clubhouse Drive and Coldwater Road and also a sign for the airport.

In the next fiscal year, the project also calls for the replacement of the welcome signs found along several streets in the Village.

Village of Lake Isabella Capital Improvement Program  
 2010-2011 Budget Year  
 Individual Project Descriptions

<b>Project Title</b>	Network Server and Computer		
<b>Department/Fund</b>	General Fund	<b>Funding Source</b>	General Fund

<b>FY Year</b>	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
<b>Est. Cost</b>	\$3,500	-	-	-	-	-

Project Description	
<p>This project will upgrade the technology at the Village Hall by installing a network server, and replacing the current desktop computer used in the main reception office.</p>	

<b>Project Title</b>	Alternative Energy Add-on		
<b>Department/Fund</b>	General Fund	<b>Funding Source</b>	General Fund

<b>FY Year</b>	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
<b>Est. Cost</b>	\$2,500	-	-	-	-	-

Project Description	
<p>This project designates funds to be used to either install a small wind mill or to be used as a match in grant applications for either a wind mill or solar panels for the Village Hall.</p>	

Village of Lake Isabella Capital Improvement Program  
 2010-2011 Budget Year  
 Individual Project Descriptions

<b>Project Title</b>	Birdie & Clubhouse Rehab		
<b>Department/Fund</b>	Major Streets	<b>Funding Source</b>	MS

<b>FY Year</b>	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
<b>Est. Cost</b>	\$30,000	-	-	-	-	-

**Project Description**

This project is the continued rehab of Birdie Drive and Clubhouse Drive. Plans call for the removal of existing asphalt and shaping the underlying base and then paving.

<b>Project Title</b>	El Camino Walking Path		
<b>Department/Fund</b>	General Fund	<b>Funding Source</b>	MS & LG

<b>FY Year</b>	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
<b>Est. Cost</b>	\$275,000	-	-	-	-	-

**Project Description**

This project reflects the Village's top continued 2% application.

# Village of Lake Isabella

## Major Streets PASER Scores

Street	Sgmt.	Org. Paved	2008	2009	2010
Birdie Drive	Coldwater to Tee Drive	pre-1998	1	2	2
Birdie Drive	Tee Drive to Par Drive	pre-1998	2	2	2
Birdie Drive	Par Drive to Clubhouse Drive	pre-1998	2	2	2
	<b>Average PASER Score</b>		<b>1.67</b>	<b>2</b>	<b>2</b>
El Camino Grande	Coldwater to B. Torgerson D'way	pre-1998	6	5	5
El Camino Grande	B. Torgerson D'way to Iberian (E)	pre-1998	6	6	6
El Camino Grande	Iberian (E) to Sierra Morrena	2003	6	6	6
El Camino Grande	Sierra Morrena to Cantabrian	2003	7	7	7
El Camino Grande	Cantabrian to Iberian (W)	2003	7	7	7
El Camino Grande	Iberian (W) to Isabella Vista	2003	7	7	7
El Camino Grande	Isabella Vista to Queens Way	2003	7	7	7
	<b>Average PASER Score</b>		<b>6.57</b>	<b>6.43</b>	<b>6.43</b>
Queens Way	Drew to El Camino Grande	2003	7	7	7
Queens Way	El Camino Grande to Pequena	2003	8	6	6
Queens Way	Pequena to Crown Point	2003	8	8	8
Queens Way	Crown Point to Granada	2003	8	8	8
Queens Way	Granada to Sevilla	2003	8	8	8
Queens Way	Sevilla to Castle	2003	8	8	8
Queens Way	Castle to Bundy	2003	7	7	7
Queens Way	Bundy to Duquesa	2003	7	7	7
	<b>Average PASER Score</b>		<b>7.63</b>	<b>7.38</b>	<b>7.38</b>
Bundy Drive	Queens Way to Lincoln (N)	2003	7	7	7
Bundy Drive	Lincoln (N) to Lincoln (S)	2003	8	8	8
Bundy Drive	Lincoln (S) to Crossover	2003	8	8	8
Bundy Drive	Crossover to Essex	2003	8	8	8
Bundy Drive	Essex to Queens Way (Local)	pre-1998	6	6	6
	<b>Average PASER Score</b>		<b>7.4</b>	<b>7.4</b>	<b>7.4</b>
Duquesa Drive	Queens Way to Sequoia	2003	7	7	7
Duquesa Drive	Sequoia to Vallado	2003	8	8	8
Duquesa Drive	Vallado to Riviera	2003	8	8	8
Duquesa Drive	Riviera to Carmen	2003	8	8	8
Duquesa Drive	Carmen to Village Limits	2003	8	8	8
	<b>Average PASER Score</b>		<b>7.8</b>	<b>7.8</b>	<b>7.8</b>

<b>Street</b>	<b>Sgmt.</b>	<b>Org. Paved</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>
Clubhouse Drive	Coldwater to Sandtrap	2003	8	8	8
Clubhouse Drive	Sandtrap to Fairway	pre-1998	6	6	6
Clubhouse Drive	Fairway to Par	2003	8	8	8
Clubhouse Drive	Par to Backswing	2003	7	7	7
Clubhouse Drive	Backswing to Birdie	pre-1998	7	6	6
Clubhouse Drive	Birdie to Circle Drive (N)	pre-1998	3	2	2
Clubhouse Drive	Circle Drive (N) to Parkview	pre-1998	3	3	3
Clubhouse Drive	Parkview to Peninsula	pre-1998	3	3	3
Clubhouse Drive	Peninsula to Northview	pre-1998	5	4	4
Clubhouse Drive	Northview to Circle Drive (W)	pre-1998	5	4	4
Clubhouse Drive	Circle Drive (W) to Channel	pre-1998	4	4	4
Clubhouse Drive	Channel to Eagle View	2003	8	7	6
Clubhouse Drive	Eagle View to Brinton	2003	8	8	8
Clubhouse Drive	Brinton to Pueblo Pass	2003	8	8	8
Clubhouse Drive	Pueblo Pass to Monterrey	2003	8	8	8
Clubhouse Drive	Monterrey to River Road	2003	8	8	8
	<b>Average PASER Score</b>		<b>6.19</b>	<b>5.88</b>	<b>5.81</b>
Bonanza Lane	Coldwater Road to Avion (W)	2007	10	8	8
Bonanza Lane	Avion (W) to Avion (E)	2007	10	8	8
Bonanza Lane	Avion (E) to East Edge of Lot 1	2007	10	7	7
Bonanza Lane	East Edge of Lot 1 to School Rd	2007	10	7	7
	<b>Average PASER Score</b>		<b>10.00</b>	<b>7.50</b>	<b>7.50</b>
<b>OVERALL PASER AVERAGE</b>			<b>6.81</b>	<b>6.49</b>	<b>6.48</b>

# Village of Lake Isabella

## Local Streets PASER Scores

Street	Sgmt.	Org. Paved	2008	2009	2010
Campo Court	School Road to End	Gravel			
Sandtrap Drive	Clubhouse Drive to End	2007	10	8	8
Tee Drive	Birdie Drive to End	2007	10	8	8
Avion Court	Bonanza (W) to Bonanza (E)	Gravel			
Northview Drive	Clubhouse Drive to End	Chip-Seal	1	1	1
La Cruz Court	Brinton Road to End	2007	10	8	8
Backswing Drive	Par Drive to Clubhouse Drive	2007	10	8	8
Saragossa Court	Iberian Lane to End	2007	10	7	7
Putter Drive	Fairway Dr. (N) to Fairway Dr. (S)	2005	7	7	7
Wedge Drive	Fairway Dr. to End	2007	10	8	8
Pequena Court	Queens Way to End	2007	10	8	8
Kent Street	Lincoln Drive to Essex Drive	2007	10	8	8
Eagle View	Clubhouse to Red Fox	1999	7	7	7
Red Fox	Eagle View to End	1999	8	8	8
Ann Street	York Street to Lincoln Drive	2007	10	8	8
Laredo Drive	Riviera Drive to Carmen Drive	2007	10	7	7
Siesta Drive	Carmen (S) to Carmen (N)	2007	10	8	7
Crossover Drive	Queens Way to Bundy	2007	10	8	8
Sierra Morrena	El Camino Grande to Iberian	2007	10	7	7

Street	Sgmt.	Org. Paved	2008	2009	2010
Madrid Lane	Barcelona to Cordoba	2007	10	8	8
Southport	Mini to Essex	2007	10	8	8
Mini Drive	Essex to Southport	2007	10	8	8
Seabury Circle	Bishop Lane to End	Gravel			
Bishop Lane	Coldwater to Seabury Circle	Gravel			
Sevilla	Queens Way to Barcelona	2005	8	8	8
Baseline Road	Coldwater to Greenside D'way	2006	8	8	7
Baseline Road	Greenside D'way to Tree line	Gravel			
Baseline Road	Tree line to School Road	Gravel			
	<b>Average PASER Score</b>		<b>8.00</b>	<b>8.00</b>	<b>7.00</b>
Pueblo Pass	River Road to 90* east turn	1996	6	6	6
Pueblo Pass	90* east turn to Clubhouse Dr	1999	7	7	7
Pueblo Pass	Clubhouse Dr. to Monterrey	2007	10	8	8
	<b>Average PASER Score</b>		<b>7.67</b>	<b>7.00</b>	<b>7.00</b>
Monterrey	Clubhouse Dr to Pueblo Pass	2007	10	8	8
Monterrey	Pueblo Pass to Brinton Road	2007	10	8	8
	<b>Average PASER Score</b>		<b>10.00</b>	<b>8.00</b>	<b>8.0</b>
Brinton Rd	River Rd to Monterrey	2007	10	8	8
Brinton Rd	Monterrey to La Cruz	2007	10	8	8
Brinton Rd	La Cruz to Clubhouse	2007	10	8	8
	<b>Average PASER Score</b>		<b>10.00</b>	<b>8.00</b>	<b>8.00</b>
Channel Drive	Clubhouse Dr to Channel Lane	Chip-Seal	2	1	1
Channel Drive	Channel Lane to End	Chip-Seal	2	2	2
Channel Lane	Channel Drive to End	Gravel			
	<b>Average PASER Score</b>		<b>2.00</b>	<b>1.50</b>	<b>1.50</b>

Street	Sgmt.	Org. Paved	2008	2009	2010
Fairway Drive	Clubhouse to Condos	2003	7	6	6
Fairway Drive	Condos to Wedge	2003	8	7	7
Fairway Drive	Wedge to Eagle Beach	2003	8	8	8
Fairway Drive	Eagle Beach to Putter (S)	2003	8	8	8
Fairway Drive	Putter (S) to Putter (N)	2003	7	7	7
Fairway Drive	Putter (N) to Miller Eyebrow	2003	8	7	7
Fairway Drive	Miller Eyebrow to Coldwater	2003	8	7	7
	<b>Average PASER Score</b>		<b>7.71</b>	<b>7.14</b>	<b>7.14</b>
Circle Drive	Clubhouse (E) to Peninsula	2007	10	8	8
Circle Drive	Peninsula to Parkview	2007	10	8	8
Circle Drive	Parkview to Clubhouse (W)	2007	10	8	8
	<b>Average PASER Score</b>		<b>10.00</b>	<b>8.00</b>	<b>8.00</b>
Peninsula Drive	End to 90* southern Turn	2007	10	8	8
Peninsula Drive	90* southern turn to Clubhouse	2007	10	8	8
Peninsula Drive	Clubhouse to End (S)	2007	10	8	8
	<b>Average PASER Score</b>		<b>10.00</b>	<b>8.00</b>	<b>8.00</b>
Parkview	Clubhouse to Circle	2007	10	8	8
Parkview	Circle to end	2007	10	8	8
	<b>Average PASER Score</b>		<b>10.00</b>	<b>8.00</b>	<b>8.00</b>
Par Drive	Birdie to Backswing	2007	10	6	6
Par Drive	Backswing to Clubhouse	2007	10	6	6
	<b>Average PASER Score</b>		<b>10.00</b>	<b>6.00</b>	<b>6.00</b>
Cantabrian	El Camino Grande to Pyrenees	2007	10	7	7
Cantabrian	Pyrenees to End	2007	10	7	7
	<b>Average PASER Score</b>		<b>10.00</b>	<b>7.00</b>	<b>7.00</b>
Pyrenees	Cantabrian to Isabella Vista	2007	10	8	8
Pyrenees	Isabella Vista to Isabella Vista	2007	10	8	8
	<b>Average PASER Score</b>		<b>10.00</b>	<b>8.00</b>	<b>8.00</b>
Isabella Vista	Pyrenees to Pyrenees	2007	10	8	8
Isabella Vista	Pyrenees to El Camino Grande	2007	10	7	7
	<b>Average PASER Score</b>		<b>10.00</b>	<b>7.50</b>	<b>7.50</b>

Street	Sgmt.	Org. Paved	2008	2009	2010
Iberian	El Camino to Sierra Morrena	2007	10	8	8
Iberian	Sierra Morrena to Saragossa Ct	2007	10	8	8
Iberian	Saragossa Ct. to El Camino	2007	10	8	8
	<b>Average PASER Score</b>		<b>10.00</b>	<b>8.00</b>	<b>8.00</b>
Crown Point	Queens Way to 90* turn north	1988	5	5	5
Crown Point	90* turn north to Griddale's	1988	4	4	4
Crown Point	Griddale's to end	1988	3	3	4
	<b>Average PASER Score</b>		<b>4.00</b>	<b>4.00</b>	<b>4.33</b>
Granada	Queens Way to Granada Court	2007	10	8	8
Granada	Granada Court to End	2007	10	8	8
Granada Court	Granada to end	2007	10	8	8
	<b>Average PASER Score</b>		<b>10.00</b>	<b>8.00</b>	<b>8.00</b>
Castle Drive	Queens Way to Castle Court	2005	8	7	7
Castle Drive	Castle Court to Castle Lane (S)	2005	8	6	6
Castle Drive	Castle Lane (S) to Castle Lane (N)	2005	8	8	8
Castle Drive	Castle Lane (N) to end	2005	8	6	6
Castle Court	Castle Drive to end	2005	8	8	8
Castle Lane (S)	Castle Drive to end	2005	8	8	8
Castle Lane (N)	Castle Drive to end	2005	8	8	8
	<b>Average PASER Score</b>		<b>8.00</b>	<b>7.29</b>	<b>7.29</b>
Queens Way	Duquesa Drive to 90* turn to SE	2004	8	8	8
Queens Way	90* turn to SE to Lincoln	2004	8	8	8
Queens Way	Lincoln to Crossover	2004	8	7	7
Queens Way	Crossover to Bundy	2004	8	7	7
Queens Way	Bundy to end	Pre-1998	8	7	7
	<b>Average PASER Score</b>		<b>8.00</b>	<b>7.40</b>	<b>7.40</b>
Duquesa Drive	Queens Way to Duquesa Ct	2007	10	8	8
Duquesa Drive	Duquesa Ct. to Lincoln	2007	10	8	8
Duquesa Court	Duquesa Drive to end	2007	10	8	8
	<b>Average PASER Score</b>		<b>10.00</b>	<b>8.00</b>	<b>8.00</b>

Street	Sgmt.	Org. Paved	2008	2009	2010
Lincoln Drive	Queens Way to Bundy	2007	10	8	8
Lincoln Drive	Bundy to York	2007	10	8	8
Lincoln Drive	York to Kent	2007	10	8	8
Lincoln Drive	Kent to Essex	2007	10	8	8
Lincoln Drive	Essex to Ann	2007	10	7	7
Lincoln Drive	Ann to Lincoln Park	2007	10	8	8
Lincoln Drive	Lincoln Park to York	2007	10	8	8
Lincoln Drive	York to Bundy	2007	10	8	8
	<b>Average PASER Score</b>		<b>10.00</b>	<b>7.88</b>	<b>7.88</b>
York Street	Lincoln (S) to Ann	2007	10	8	8
York Street	Ann to Lincoln (N)	2007	10	8	8
York Street	Lincoln (N) to end	2007	10	8	8
	<b>Average PASER Score</b>		<b>10.00</b>	<b>8.00</b>	<b>8.00</b>
Essex Drive	Bundy to Mini	1990	3	3	3
Essex Drive	Mini to Southport	1990	3	3	3
Essex Drive	Southport to Essex Park	1990	3	3	3
Essex Drive	Essex Park to Lincoln	1990	4	3	3
	<b>Average PASER Score</b>		<b>3.25</b>	<b>3.00</b>	<b>3.00</b>
Carmen Drive	Duquesa Drive to Laredo	2007	10	6	6
Carmen Drive	Laredo to Marietta	2007	10	8	8
Carmen Drive	Marietta to Cortez	2007	10	6	6
Carmen Drive	Cortez to Siesta	2007	10	8	8
Carmen Drive	Siesta to northern edge of park	2007	10	8	8
Carmen Drive	N. edge of park to Siesta (S)	2007	10	8	8
Carmen Drive	Siesta (S) to Vallado	2007	10	7	7
	<b>Average PASER Score</b>		<b>10.00</b>	<b>7.29</b>	<b>7.29</b>
Vallado Drive	Barcelona to Duquesa	2007	10	8	8
Vallado Drive	Duquesa to Marietta	2007	10	8	8
Vallado Drive	Marietta to Carmen	2007	10	8	8
Vallado Drive	Carmen to end	2007	10	8	8
	<b>Average PASER Score</b>		<b>10.00</b>	<b>8.00</b>	<b>8.00</b>
Marietta Drive	Vallado Drive to Cortez	2007	10	6	7
Marietta Drive	Cortez to Riviera	2007	10	8	8
Marietta Drive	Riviera to Carmen	2007	10	8	8
	<b>Average PASER Score</b>		<b>10.00</b>	<b>7.33</b>	<b>7.33</b>

Street	Sgmt.	Org. Paved	2008	2009	2010
Riviera Lane	Duquesa to Laredo	2007	10	8	8
Riviera Lane	Laredo to Marietta (N)	2007	10	8	8
Riviera Lane	Marietta (N) to Cortez	2007	10	6	7
	<b>Average PASER Score</b>		<b>10.00</b>	<b>7.33</b>	<b>7.67</b>
Cortez	Carmen to Riviera	2007	10	7	7
Cortez	Riviera to Marietta	2007	10	8	8
	<b>Average PASER Score</b>		<b>10.00</b>	<b>7.50</b>	<b>7.50</b>
Sequoia Lane	Duquesa to Sequoia Court	2007	10	8	8
Sequoia Lane	Sequoia Court to T Intersection	2007	10	8	8
Sequoia Lane (N)	T Intersection North	2007	10	8	8
Sequoia Lane (S)	T Intersection South	2007	10	8	8
Sequoia Court	Sequoia Lane to end	2007	10	7	7
	<b>Average PASER Score</b>		<b>10.00</b>	<b>7.80</b>	<b>7.80</b>
Barcelona Drive	End to Cordoba	2007	10	8	8
Barcelona Drive	Cordoba to Sevilla	2007	10	8	8
Barcelona Drive	Sevilla to 90* turn N	2007	10	7	7
Barcelona Drive	90* turn N to Madrid	2007	10	8	8
Barcelona Drive	Madrid to Valladolid	2007	10	8	8
	<b>Average PASER Score</b>		<b>10.00</b>	<b>7.80</b>	<b>7.80</b>
Cordoba	Vallado to 90* turn E	2007	10	8	8
Cordoba	90* turn E to Madrid	2007	10	8	8
Cordoba	Madrid to Barcelona	2007	10	7	7
	<b>Average PASER Score</b>		<b>10.00</b>	<b>7.67</b>	<b>7.67</b>
Trebuh Court	Rolland Road to T Intersection	2005	8	8	8
Trebuh Court (N)	T Intersection North	2005	8	8	8
Trebuh Court (S)	T Intersection South	2005	8	8	8
	<b>Average PASER Score</b>		<b>8.00</b>	<b>8.00</b>	<b>8.00</b>
<b>OVERALL PASER AVERAGE</b>			<b>8.96</b>	<b>7.21</b>	<b>7.21</b>